

# From Damages to Recovery: A Pre-Litigation Financial Analysis Framework

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## I. Introduction

In high-stakes litigation, a large damages award on paper may yield far less in the hands of plaintiffs. Treble damages sound powerful, but class actions routinely settle for less than single damages when defendants cannot cover their full exposure. Before committing significant capital and thousands of billable hours to a multi-year case, a critical threshold question must be answered: is there actually something to recover?

This article examines several cases in which defendants' financial constraints — including Chapter 11 bankruptcy filings — significantly limited antitrust damage recovery. The cases illustrate both the risk of ignoring pre-litigation solvency and, equally important, the pathways through which recovery remains possible even after a defendant's insolvency. We then describe a framework for assessing defendant financial position before litigation begins and discuss why such an analysis helps inform litigation strategy.

## II. When Liability Outpaces Liquidity: Illustrative Cases

In cartel class actions and other antitrust litigation, defendants facing insolvency typically contribute far less than their proportionate share of damages, or resolve claims through bankruptcy proceedings on deeply discounted terms. The following cases illustrate how this dynamic plays out in practice.

### A. Packaged Tuna Price-Fixing: Bumble Bee, Lion Capital, and the Limits of the Corporate Shield

In November 2019, Bumble Bee Foods LLC — one of the three major U.S. canned tuna producers — filed for Chapter 11 bankruptcy protection. The filing came directly in the wake of its 2017 criminal guilty plea for price-fixing, which required it to pay a \$25 million fine to the DOJ, and amid mounting civil class action exposure arising from a broader conspiracy involving Bumble Bee, StarKist, and Chicken of the Sea.<sup>[1]</sup> Bumble Bee's assets were subsequently acquired by Taiwan-based FCF Co. for approximately \$925 million.

Bumble Bee's bankruptcy significantly constrained direct civil recovery from the operating company. However, plaintiffs pursued an alternative avenue: Lion Capital LLP, the U.K. private equity firm that owned Bumble Bee from 2010 until the bankruptcy sale. A federal court found that Lion Capital "turned a blind eye to Bumble Bee's collusion" and, crucially, that as the private equity owner it had exerted pressure on Bumble Bee management to maximize profitability — pressure courts found relevant to its direct liability.<sup>[2]</sup>

Lion Capital ultimately settled. Together with StarKist and Dongwon Industries (StarKist's parent), Lion Capital contributed to settlements exceeding \$200 million in total: Lion Capital's share

included \$6 million to end-purchaser plaintiffs and a portion of a \$64.7 million combined settlement with direct-purchaser plaintiffs.<sup>[3]</sup> The Bumble Bee case illustrates two compounding dynamics: the operating company's bankruptcy constrained what could be collected from it directly, but the private equity parent's active ownership role created an independent avenue for recovery that a purely entity-level financial analysis would have missed.

## **B. Opioid and Generic Drug Litigation: Mallinckrodt's Repeat Bankruptcy**

Mallinckrodt PLC offers a stark illustration of how serial bankruptcy filings can progressively extinguish antitrust and mass-tort liabilities. In October 2020, Mallinckrodt filed its first Chapter 11 petition after facing thousands of opioid lawsuits, ultimately agreeing to a \$1.7 billion settlement. That plan received final court approval in March 2022.

Mallinckrodt then filed for bankruptcy a second time in August 2023. In October 2023, U.S. Bankruptcy Judge John Dorsey approved a restructuring plan that cut more than \$1 billion from the remaining opioid settlement obligations and eliminated nearly \$2 billion in other debt.<sup>[4]</sup> The court noted that the second filing was "a reasonable exercise" of business judgment given the company's near-term debt and settlement obligations.

The consequences for antitrust plaintiffs were severe. In the generic drug antitrust litigation, Mallinckrodt argued that its bankruptcy proceedings foreclosed states from pursuing their remaining monetary antitrust claims. A federal judge agreed, ruling that Mallinckrodt's Chapter 11 reorganization effectively discharged those claims.<sup>[5]</sup> The Mallinckrodt cases illustrate how a company facing both mass-tort and antitrust exposure can use the bankruptcy process to sequence and limit recoveries across all plaintiff classes.

## **III. Pre-Litigation Solvency and Corporate Structure Analysis**

The cases above illustrate how a defendant's financial condition — including corporate structure, available assets, and exposure to insolvency — can shape litigation outcomes in ways that are not always visible at the outset.

Pre-litigation solvency analysis is not a recommendation for or against filing a complaint; that decision rests with law firms and litigation funders, who weigh many factors beyond financial capacity. What this analysis provides is a clearer picture of the defendant's financial landscape before discovery begins, reducing information asymmetry for those making strategic and investment decisions. Our analysis covers the following areas.

### **A. Liquidity and Quick Cash Position**

We analyze cash and near-cash assets — including short-term investments and liquid securities — to assess how much the defendant can deploy to satisfy a judgment without selling core operating assets. A company can appear profitable on paper while being severely cash constrained in reality. This metric is particularly important for understanding the defendant's capacity for large, near-term settlement payments.

### **B. Debt Seniority and Maturity Profile**

A judgment creditor is almost always an unsecured creditor — sitting near the back of the line behind banks, bondholders, and other senior lenders. We map the defendant's full debt stack to determine where the plaintiff's eventual claim would fall in a liquidation or restructuring scenario. We also analyze the debt maturity schedule against the likely timeline to verdict: if the defendant faces large maturities near the expected judgment date, the risk of a bankruptcy filing that dilutes recovery increases materially. This insight is a critical input into settlement timing decisions.

### C. Corporate Structure and Parent-Entity Liability

A defendant's operating subsidiary is rarely the only entity worth examining. When a subsidiary files for bankruptcy, recovery may still be available from a parent company or private equity owner under several theories. Courts have held private equity firms and parent companies liable for portfolio company antitrust violations when they: (i) directly participated in the conspiratorial conduct; (ii) exercised operational control over pricing or output decisions; (iii) pressured management to achieve financial targets in ways that contributed to anticompetitive conduct; or (iv) were found to have had actual knowledge of the violation and failed to act.<sup>[6]</sup> The Bumble Bee/Lion Capital case is a recent and instructive example of this theory succeeding.

Beyond direct participation, courts may also impose liability on a parent entity under the alter ego doctrine or by piercing the corporate veil when the subsidiary is found to be insufficiently capitalized, when the parent and subsidiary commingle funds or assets, or when the subsidiary lacks independent decision-making authority.<sup>[7]</sup> In bankruptcy proceedings, creditors may additionally pursue fraudulent transfer claims against parent companies if pre-bankruptcy dividends or asset transfers are found to have left the debtor insolvent.<sup>[8]</sup>

## IV. Conclusion

For law firms and litigation funders, the central economic question in any case is not simply whether damages exist — it is whether damages can be converted into actual recovery. These are distinct questions that deserve careful analysis. Treble damages under the antitrust laws are among the most powerful remedies in U.S. civil litigation, but their practical value depends on the financial position of the party that owes them.

Pre-litigation financial analysis reduces a fundamental information asymmetry: defendants typically know far more about their own financial position than plaintiffs do at the outset. By mapping liquidity, debt seniority and maturity, corporate structure, and the full universe of potentially liable entities before the first filing, law firms can make better-informed go/no-go decisions, and litigation funders can more accurately price the risk that a defendant will be unable to satisfy a judgment.

The analysis also shapes litigation strategy. Identifying a financially healthy parent or private equity sponsor — as plaintiffs' counsel did in the Bumble Bee case — can transform a case from one with uncertain recovery against an insolvent entity into one with a well-capitalized defendant who has strong incentives to settle. In addition, where a defendant's financial position is deteriorating, an early settlement may offer the best opportunity to maximize recovery before the window narrows. In both scenarios, financial analysis is not ancillary to legal strategy — it is central to it.

## Sources

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